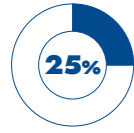


Vicat Group around the world

AMERICAS

United States,
Brazil



€943 M

Revenue

2,476 Employees

- 3 Cement plants
- 66 Concrete batching plants
- 2 Aggregates quarries

FRANCE

€1,198 M

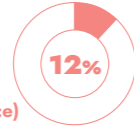
Revenue

3,561 Employees

- 6 Cement works
- 158 Concrete batching plants
- 43 Aggregates quarries
- 2 Grinding plants

EUROPE

Switzerland,
Italy (excl. France)



€443 M

Revenue

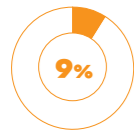
778 Employees

- 1 Cement plant
- 16 Concrete batching plants
- 13 Aggregates quarries
- 1 Grinding plant



AFRICA

Mali, Senegal,
Mauritania



€363 M

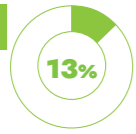
Revenue

947 Employees

- 1 Cement plant
- 2 Aggregates quarries
- 2 Grinding plants

MEDITERRANEAN

Turkey, Egypt



€514 M

Revenue

1,496 Employees

- 3 Cement plants
- 38 Concrete batching plants
- 7 Aggregates quarries

ASIA

Kazakhstan,
India

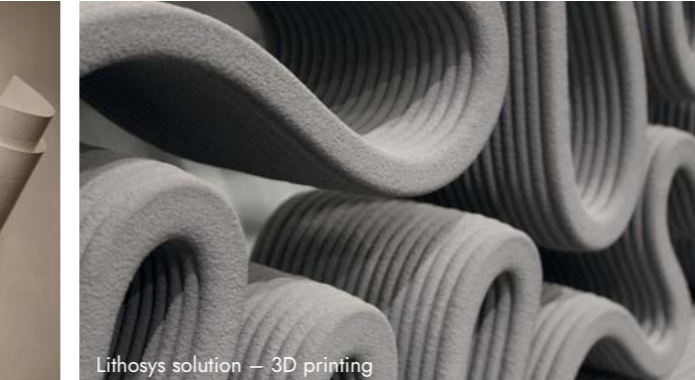
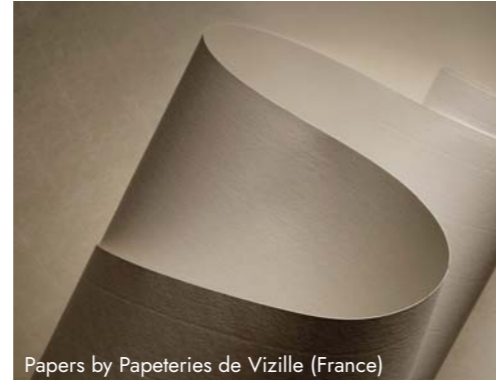


€393 M

Revenue

1,165 Employees

- 3 Cement plants
- 1 Aggregates quarries



Louis Vicat Foundation

Created in 2017 to mark the bicentenary of the invention of modern cement and committed to the duty of remembrance, the Louis Vicat Corporate Foundation, chaired by Sophie Sidos, has set itself the following objectives:

- **promoting** scientific culture, in line with the work of Louis Vicat
- **preserving** concrete heritage assets
- **solidarity** and inclusion
- **protecting** and supporting territorial initiatives.



Find us on social media and on our website www.vicat.com



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FRENCH PUBLIC LIMITED COMPANY (SOCIÉTÉ ANONYME) WITH CAPITAL OF €179,600,000 –
057 505 539 RCS VIENNE - SIREN 057 505 539



Cover photo credit: Grégory Picout / Illaz material treatment facility in France.
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Facts & Figures 2025

Vicat is a French international industrial group, created more than 170 years ago in the tradition of Louis Vicat, still controlled by the founding family.

Present in 12 countries, the Group offers a high-performance range of mineral and bio-based materials and services that meet the needs of the construction industry. Wherever its cement plants, aggregates quarries and concrete batching plants are located, Vicat is committed to producing locally, developing surrounding regions and driving employment.

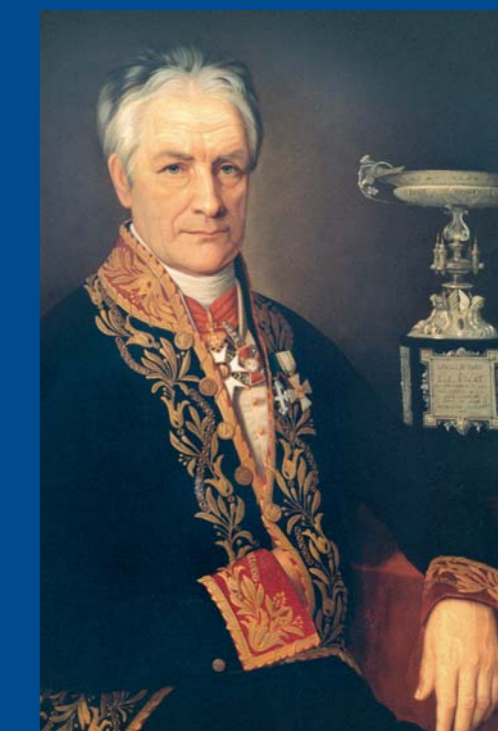
For several years now, the Group has been committed to the environmental, solidarity-based transition by reducing the carbon footprint of all its activities, and by deploying the economic, environmental and social performance of the circular economy. The family-controlled company builds relationships of trust with its customers, partners and employees on a daily basis.

3 main
businesses:
cement, concrete,
aggregates

€3.8 billion
revenue

12
operating countries

10,423
employees



LOUIS VICAT INVENTED MODERN CEMENT IN 1817

Through the research and experiments he conducted while working on the construction of a bridge in Souillac, in south-west France, Louis Vicat, a young graduate of France's prestigious Polytechnique and Ponts et Chaussées engineering schools, unveiled the secrets of modern cement. This discovery, for which Louis Vicat chose not to file a patent, was the starting point for the prodigious development of modern cement. In 1853, Joseph Vicat, a Polytechnique engineer like his father, Louis, fired clayey limestone he believed to be suitable for manufacturing modern cement. The results proved him right, and he built a cement plant in Genevrey de Vif, in France's Alpine region. It was in this factory that he implemented the dryprocess manufacturing method known as "double firing", of which he was the inventor, allowing the manufacture of a very homogeneous and very regular cement.

Build
together,
live together



Two strategic sustainability matters

An essential environmental and energy transition to preserve the planet

Accelerating climate change, severe constraints on natural resources, damage to biodiversity, energy sovereignty and sobriety are major environmental, health and economic challenges. Faced with

these priority issues, Vicat is aiming for **carbon neutrality by 2050 across its entire value chain**, by deploying a strategy to decarbonize its products, services and industrial processes.

► **Reduce Group emissions to 497 kg CO₂ net/t cement eq. (430 kg CO₂ net/t cement eq. for the Europe region) by 2030**

► Climate targets

To contribute to the carbon neutrality of the entire value chain, an ambition for 2050.

By 2030:

- **Reduce the Group's emissions** to 497 kgCO₂ net/t cement eq. (430 kgCO₂ net/t cement eq. for the Europe Region).
- **Reduce the clinker content** of cement to 69%.
- **Reduce electricity-related emissions by 40%** by 2030 (compared with 2020).
- **Defossilization: reach 50% of alternative fuels** at the Group level, including a target of nearly 100% of alternative fuels in artificial cement manufacturing plants in Europe.
- **Initiate two CCU/CCS** (carbon capture usage/storage) **projects** by 2030.



LOW-CARBON SOLUTIONS

To meet the challenges of the environmental transition, Vicat is developing new low-carbon solutions such as low-carbon cements based on biochar, activated clays, or pozzolana, bio-based blocks, sustainable transport...

Solutions serving customers driven by committed employees in the heart of the regions

As a committed industrialist, the Group develops innovative and sustainable construction solutions that are the only ones capable of meeting the needs of global population growth in terms of quantity and quality. These high-quality, accessible and scalable materials, used for housing and infrastructure, contribute directly to the **development and**

maintenance of employment and the local economic fabric. Vicat is aware of its social and societal responsibility, so its development strategy is based on a long-term vision, **respecting fundamental rights and developing sustainable local partnerships.**

► Other ESG objectives

- **Produce locally**, prioritizing virtuous circular-economy solutions for sustainable cities.
- **"Zero accidents" health and safety policy.**
- **Increase the proportion of women** in total headcount and in managerial positions.
- **Promote responsible and local procurement** with suppliers.
- **Preserve the wealth of ecosystems** encountered on the production sites by implementing initiatives in favor of biodiversity; develop products that help welcome biodiversity; optimize forest management to increase carbon storage.

Meeting the needs of diversified markets

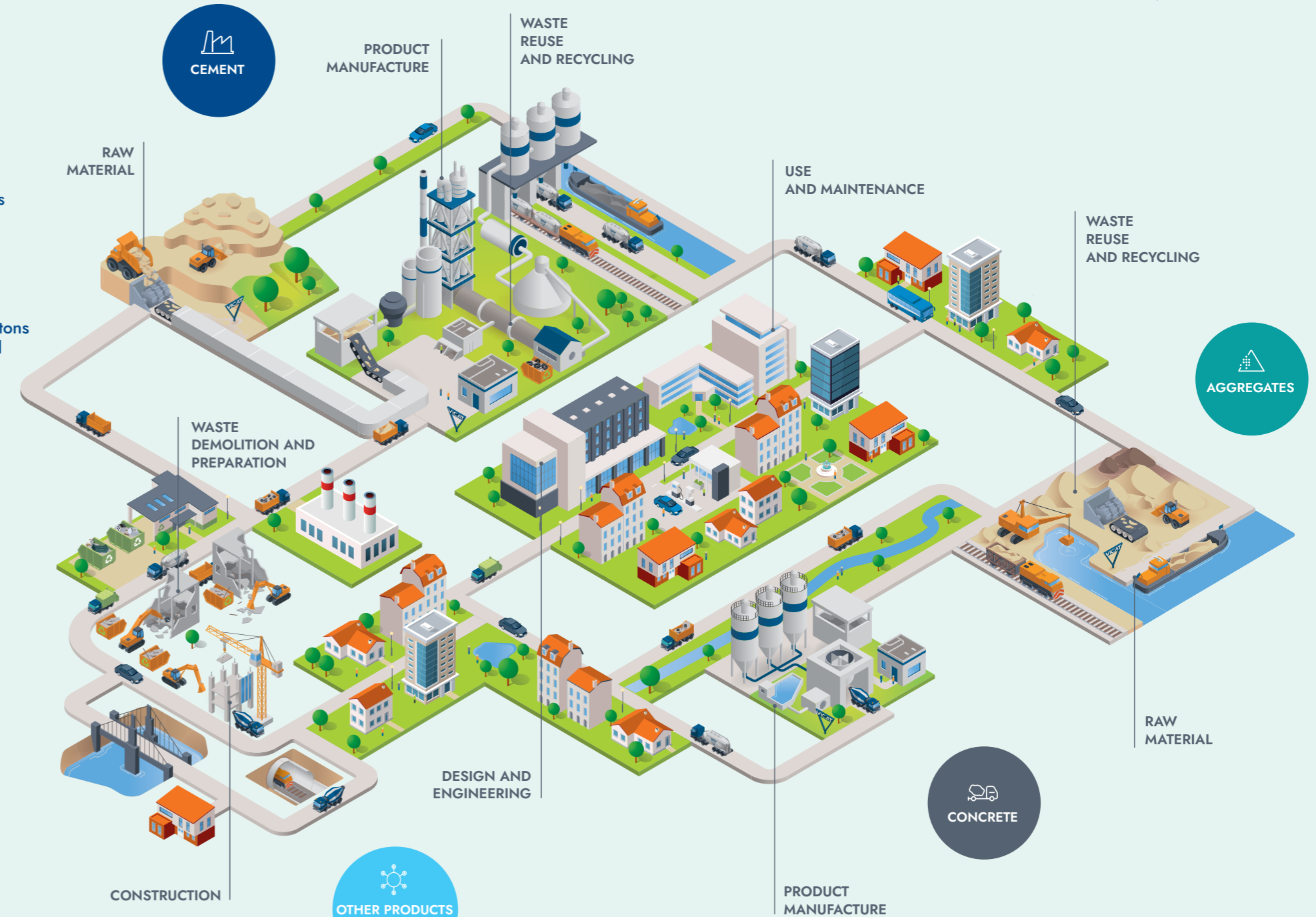
A unique and widespread building material, cement has its main application in concrete. Vicat produces a wide range of modern cements, as well as a natural cement – Prompt, to meet the needs of construction companies.

We propose innovative, sustainable construction solutions to meet the requirements of our customers and overcome the challenges of the construction industry.

17
cement plants

5
grinding plants

28.9
million metric tons
of cement sold



68
aggregates
quarries

25
million metric tons
of aggregates sold

AGGREGATES

CONCRETE

In certain countries, Vicat Group has complementary activities that generate added value for its customers, such as transport (France), paper sack manufacturing (France and India), railroad sleeper manufacturing (Switzerland), paper production (France) or construction chemicals and finishing products (France).

OTHER PRODUCTS
AND SERVICES

Vicat offers a comprehensive range of ready-mixed concrete to meet the specific needs of any project: decorative, self-consolidating, pervious, bio-based, or for 3D printing, roads, complex architecture, bridges or tunnels.

278
concrete
batching
plants

9.5
million m³
of concrete sold