



# FIRST HALF 2010 RESULTS

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Guy Sidos - CEO

Jean-Pierre Souchet - CFO



# Disclaimer

- ▼ This presentation may contain forward-looking statements. Such forward-looking statements do not constitute forecasts regarding results or any other performance indicator, but rather trends or targets
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- ▼ In this document, all variations are given on a year-on-year basis (2010/2009) and at constant scope and exchange rates, unless otherwise indicated



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## Solid performance in a mixed environment

- ▼ **Consolidated sales return to solid growth during the second quarter:**
  - ▼ Reported increase of 9.2%, and up 3.2% at constant scope and exchange rates
- ▼ **Resilient margins**
  - ▼ EBITDA margin is 23.6%
- ▼ **Reported consolidated net income up 8.4%**
- ▼ **Solid cash flow generation**
  - ▼ €181 million compared with €179 million in H1 2009
- ▼ **Very healthy balance sheet, even after the acquisition of 51% of Bharathi Cement in India**

**Success of the Performance 2010 plan**



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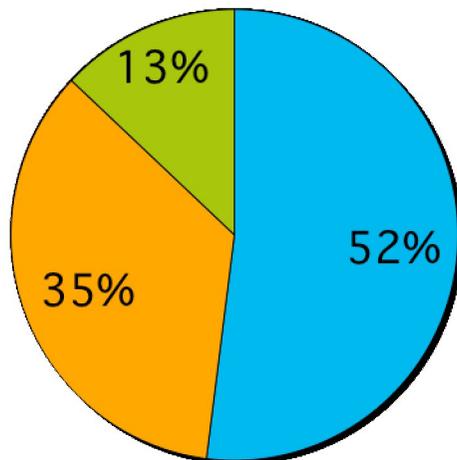
# Simplified Net Income Statement

€ Million	H1 2010	H1 2009	Change (reported)	Change (at constant scope & exchange rates)
Consolidated sales	<b>985</b>	962	<b>2.4%</b>	-0.7%
EBITDA	<b>232</b>	230	<b>0.9%</b>	-1.7%
<i>EBITDA margin (%)</i>	<b>23.6</b>	23.9		
EBIT	<b>148</b>	150	<b>-1.2%</b>	-3.5%
<i>EBIT margin (%)</i>	<b>15.1</b>	15.6		
Consolidated net income	<b>119</b>	110	<b>8.4%</b>	3.7%
<i>Cons. net income margin (%)</i>	<b>12.1</b>	11.4		
Net income	<b>95</b>	89	<b>6.0%</b>	2.1%
Cash flow	<b>181</b>	179	<b>1.1%</b>	-2.1%

# Breakdown of consolidated sales by activity

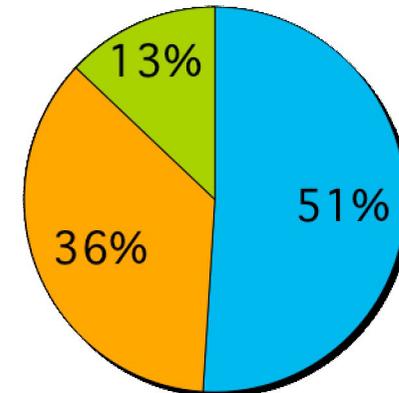
Contribution by activity:

**H1 2010**



Contribution by activity:

**H1 2009**



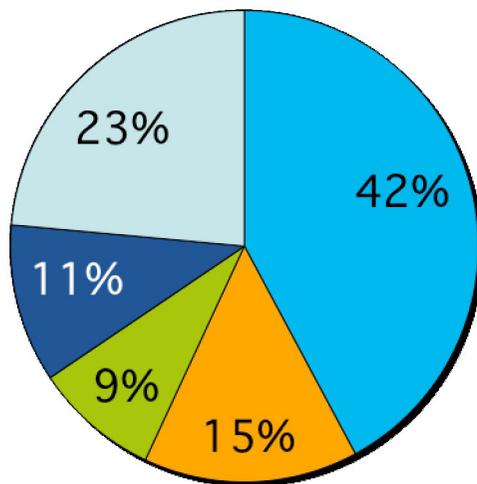
- ▼ Slightly increased contribution from Cement: €512 million, up 4.3% and 0.5%\*
- ▼ Lower contribution from Concrete & Aggregates: €344 million, down 0.4% and 2%\*
- ▼ Stable share for Other Products and Service: €129 million, up 2.3% and down 1.7%\*

\*At constant scope and exchange rates

# Breakdown of consolidated sales by region

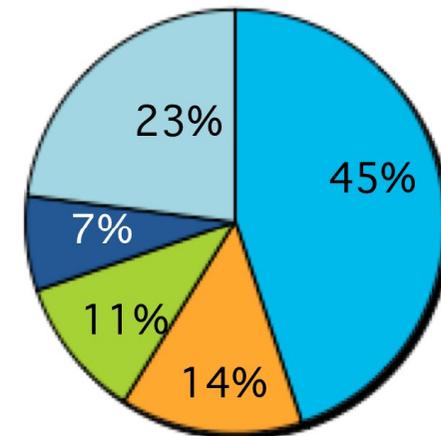
Contribution by region:

**H1 2010**



Contribution by region:

**H1 2009**

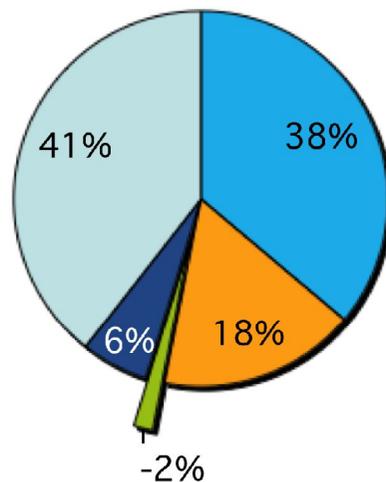


- ▼ Increase of Turkey's contribution
- ▼ Slight increase of Europe's contribution
- ▼ Decrease of contribution from France and ongoing decline in US contribution
- ▼ Stable contribution from Africa & Middle East

# Breakdown of EBITDA by region

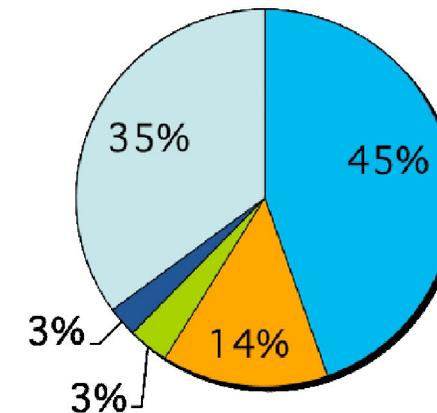
Contribution by region:

**H1 2010**



Contribution by region:

**H1 2009**



- ▼ Increase in contribution from Africa & Middle East : first contributor to the Group's EBITDA
- ▼ Increased contribution from Europe and Turkey
- ▼ USA has a negative contribution in H1 2010

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# Analysis by region

## France

€ Millions	H1 2010	H1 2009	Change (reported)	Change (at constant scope & exchange rates)
Consolidated sales	<b>415</b>	431	<b>-3.8%</b>	<b>-3.8%</b>
EBITDA	<b>87</b>	103	<b>-15.7%</b>	<b>-15.7%</b>
EBIT	<b>60</b>	74	<b>-19.5%</b>	<b>-19.5%</b>

### ▼ Sales

- ▼ Improved sales trends in Q2 2010 vs. Q1 2010
  - ▼ Very unfavourable weather conditions in Q1
  - ▼ Gradual improvement in macro-economic environment
  - ▼ Stabilisation of volumes, strong growth of export volumes
- ▼ Slight drop on selling prices on *Cement* and *Concrete*
  - ▼ Unfavourable mix stemming from increase in exports
  - ▼ Competitive pressure

### ▼ EBITDA margin

- ▼ EBITDA margin on Cement remains solid (down by around 250 bp vs. H1 2009)
  - ▼ Slight drop in prices
  - ▼ Combined effects of the Performance 2010 and Performance Plus plans with slight fall in energy costs
- ▼ Concrete and Aggregates: fall in EBITDA margin
  - ▼ Limited by volumes recovery thanks to the stimulus plan and catch up effects of suspended projects from Q1 to Q2



# Analysis by region

## Europe (excluding France)

€ Millions	H1 2010	H1 2009	Change (reported)	Change (at constant scope & exchange rates)
Consolidated sales	<b>146</b>	135	<b>8.1%</b>	0.7%
EBITDA	<b>41</b>	33	<b>24.9%</b>	16.5%
EBIT	<b>29</b>	22	<b>33.2%</b>	24.5%

### ▼ Switzerland: strong sales growth and solid EBITDA margins

- ▼ Sales up 9.8%
  - ▼ Dynamism confirmed in Q2, after difficult weather conditions in Q1
- ▼ **Cement**: strong sales growth +23.8%, EBITDA margin grew by around 500 bp
  - ▼ Full benefits from the increase in capacity achieved under the 2010 Performance plan
  - ▼ Effective energy policy, particularly in the increased usage of alternative fuels
- ▼ **Concrete & Aggregates**: slight fall in volumes, prices and margin
- ▼ **Precast**: +11.1%, strong increase in volumes, solid EBITDA rise

### ▼ Italy

- ▼ Sales fell 49.6%:
  - ▼ Sharp decline in volumes
  - ▼ Competitive pressures increased sharply leading to a significant fall in selling prices
- ▼ Decline in EBITDA margin, limited by the favourable prices for external purchases of clinker



# Analysis by region

## United States of America

€ Millions	H1 2010	H1 2009	Change (reported)	Change (at constant scope & exchange rates)
Consolidated sales	<b>85</b>	104	<b>-18.4%</b>	<b>-18.7%</b>
EBITDA	<b>(4)</b>	8	<b>-151.3%</b>	<b>-151.2%</b>
EBIT	<b>(21)</b>	(9)	<b>n.a</b>	<b>n.a</b>

- ▼ Consolidated sales fell 18.7%
  - ▼ In *Cement*, sales fell 15.9%, affected by a volume decline > 5%
  - ▼ In *Concrete*, consolidated sales fell 19.9%
  
- ▼ Negative EBITDA of €4 million reported for H1 2010
  - ▼ Market still greatly affected by the economic and sector crisis
  - ▼ Poor weather conditions early in the year
  - ▼ Situation in California remains very difficult
  - ▼ More favourable trend in the South East region: return to growth in volumes in *Cement* and *Ready-Mix Concrete*

# Analysis by region

## Turkey, India, and Kazakhstan

€ Millions	H1 2010	H1 2009	Change (reported)	Change (at constant scope & exchange rates)
Consolidated sales	<b>107</b>	70	<b>52.5%</b>	<b>26.3%</b>
EBITDA	<b>14</b>	6	<b>141.9%</b>	<b>92.7%</b>
EBIT	<b>3</b>	(3)	<b>n.a</b>	<b>n.a</b>

### ▼ Turkey :

#### ▼ Sales at €94 million, up 26.3%

- ▼ Q1 2010 affected by non-recurrent events
- ▼ Volumes driven by a positive base effect, very favourable weather conditions and marked pickup in activity
- ▼ Cement selling prices are up in the Konya region but also – since end of Q1 2010 – in the Ankara region

#### ▼ EBITDA margin improved to 14.1% compared with 9.3% in H1 2009

- ▼ In *Cement*, EBITDA margin recorded a very significant improvement : increase in volumes, plants efficiency, impact of the Performance plans
- ▼ In *Concrete & Aggregates*, EBITDA margin recorded a decline : strong volumes growth in concrete and aggregates which did not fully compensated the decrease in prices and the raise in transportation costs

### ▼ India : (consolidation from 1<sup>st</sup> May 2010)

- ▼ Sales at €12.7 million
- ▼ EBITDA margin : 16%

# Analysis by region

## Africa and Middle East

€ Millions	H1 2010	H1 2009	Change (reported)	Change (at constant scope & exchange rates)
Consolidated sales	<b>232</b>	221	<b>4.8%</b>	4.5%
EBITDA	<b>95</b>	81	<b>17.4%</b>	16.9%
EBIT	<b>77</b>	66	<b>17.0%</b>	16.6%

- ▼ Sales grew by 4.5% and EBITDA margin to 40.2% in H1 2010 vs.36.4% for H1 2009
- ▼ Egypt:
  - ▼ Sales were €111 million, up 5.6%
    - ▼ Q1 2010 affected by non-recurrent events
    - ▼ Quick return to dynamic sales growth in Q2 2010
    - ▼ Selling prices remained well oriented throughout the first half
  - ▼ EBITDA margin recorded a very slight increase
- ▼ West Africa: sales up 3.5%
  - ▼ Cement:
    - ▼ Sales up 3.0% : volumes up more than 6%, slight dip in average selling prices due to a less favourable geographical sales mix
    - ▼ Strong increase in EBITDA margin : efficiency of the new kiln, end of clinker external purchases
  - ▼ In Aggregates,
    - ▼ Sales growth was 10.4% : volumes up by 19.3%, but strong pricing pressure
    - ▼ EBITDA margin recorded a decline

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# Financial situation in H1 2010

## Balance Sheet

- ▼ Group Gearing at 41% vs. 31% at 31 December 2009 and 39% at 30 June 2009
  - ▼ Net debt at €1,028 million at 30 June 2010 vs. €653 million at 31 December 2009
  - ▼ Shareholders' equity at €2,505 million vs. €2,082 million at 31 December 2009
  
- ▼ After the acquisition of 51% of the capital of Bharathi Cement Company Limited, the group's financial position remains very healthy
  
- ▼ Given the level of the group's net debt, its financial position and balance sheet liquidity are not at risk from any bank covenants
  - ▼ At 30 June 2010, Vicat's financial ratios are comfortably within the limits required by covenants in financing agreements

# Financial situation in H1 2010

## Cash Flow

- ▼ Cash flow in H1 2010 of €181 million vs. €179 million for H1 2009
  
- ▼ Capital expenditure at €140 vs. €154 million in H1 2009
  - ▼ Mainly involving ongoing investments in the projects in Kazakhstan and India
  
- ▼ Financial investments of €220 million vs. €12 million in H1 2009
  - ▼ Mainly reflecting the buyout of minority shareholders as part of the of Bharathi Cement acquisition in India

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## Recent events: India

- ▼ 19 April 2010: Vicat sealed an agreement, acquiring 51% of Bharathi Cement (BCCL) as a strategic partner
  - ▼ BCCL operates a cement plant with a capacity that will reach 5 million tonnes of cement at the end of 2010
  
- ▼ 24 June 2010: the Group announced it had finalised financing for the Vicat Sagar greenfield cement plant in India
  - ▼ The financing, arranged by the International Finance Corporation (IFC), a subsidiary of the World Bank, amounts to €195 million
  
- ▼ These two partnerships will allow for the emergence of two major players in southern India, supported by strong operational synergies and ambitious expansion plans

## 2010 outlook

- ▼ The Group confirms the expected trends as communicated with the publication of its 2009 full year results and during its AGM
  - ▼ 2010 should be a transitional year
  - ▼ Emerging-market countries should continue to generate strong momentum, whereas the environment is likely to remain tough in certain mature markets
  - ▼ Movements in selling prices will continue to remain very contrasted between geographical zones
  - ▼ The second half should bring a gradual improvement in business levels in certain mature markets
  - ▼ The Group is continuing efforts to boost productivity and control fixed costs. It should benefit in full from the combined effects of the "Performance" plans



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