

Facts & Figures 2018



Vicat 200 years of innovation

Vicat is an international group of companies and a French family-run business, one that was founded 165 years ago, after Louis Vicat invented artificial cement in 1817.

Vicat has always looked to the future and continues to develop a range of high-performing materials, products, and services tailored to match the evolutions taking place in the construction industry.

Through its cement plants, aggregate quarries, concrete batching plants, factories producing finishing products for the building industry, etc., wherever it is located, the Group is devoted to furthering local development, fostering local employment, and treating the environment responsibly. Through the technical expertise, commitment, and passion of its workforce, Vicat nurtures relationships of ongoing trust with customers and partners on a daily basis. Contributing to progress in the art of construction: that is Vicat's everyday objective for every project and in every place.







The Louis Vicat Foundation

The Louis Vicat corporate Foundation was established in 2017, the bicentennial year of the invention of artificial cement. Apart from memorializing Louis Vicat, it carries out three main missions:

- promotion of scientific and technical culture, in line with the work of Louis Vicat;
- preservation and showcasing of heritage assets;
- education and solidarity.

THINKING AND ACTING DIFFERENTLY

Our industries will be shaped by the needs created by demographics and will be governed by climate change. Vicat is putting its money on proximity, repurposing, and sparing of resources.



Rooted in history but reaching to the future, the Vicat business model is based on the development of products and services for all aspects of construction, applying the principles of circular economy and short supply chains. Our commitments are hinged on three components: ecological and energy transition; demographic transition and growing urbanization; and social transition.

Ecological and energy transition

Our cement plants are links in short supply chains in a circular economy. The development of new technologies for industrial processes, increased use of raw materials obtained through recycling, and local repurposing of waste are all means of limiting our environmental footprint. At the same time, the Group takes action to support biodiversity and to preserve ecosystems in the places where it works.

Demographic transition and growing urbanization

Construction materials are the foundation on which smart cities grow. By virtue of its abundance, its durability, its low cost, its ease of use, and its ability to integrate a broad range of functions, cement is the construction material of choice for the city of tomorrow.

Social transition

Making employees a focus of attention remains a priority for the Group which is enhancing its safety culture wherever it works. The deployment of an enterprising policy for training, qualification, inclusion, and mainstreaming takes account not just of the requirements of our workforce, but also of the specific conditions applicable in the areas where our facilities are located.

VICAT IN NUMBERS

CLOSE TO

9,000

EMPLOYEES

2/3 of whom are outside France

12 COUNTRIES

France, Switzerland, Italy, United States, Egypt, Senegal, Mali, Mauritania, Turkey, Kazakhstan, India, Brazil **2.6**BILLION
EUROS SALES

63% generated outside France, including **33**% in emerging countries

OPERATING SALES





CEMENT 51%



CONCRETE & AGGREGATE 34%



OTHER PRODUCTS & SERVICES 15%



16
CEMENT
PLANTS*

and 5 grinding plants represent annual cement production capacity of over 30 million tons



256
INCRETE BATCHIN

CONCRETE BATCHING PLANTS*

located close to the Group's main cement plants



72

much of whose output is used to make concrete

* Data includes Brazilian cement company Ciplan, acquired in 2019.

OUR BUSINESSES

AN OFFERING TAILORED TO ONGOING CHANGE IN THE CONSTRUCTION INDUSTRY

Vicat proposes a range of high-performance materials, products, and services tailored to match the evolutions taking place in the construction industry. We come up with innovative, sustainable constructive solutions to meet the challenges of construction and to meet your requirements, wherever you might be.





CEMENT

Cement, a highly popular construction material, is used principally to make concrete. The Vicat group manufactures a wide range of artificial cements, together with a natural quick-setting cement, to meet the needs of all those involved in construction.





CONCRETE

Be it decorative or self-consolidating, for roads or complex architecture, for bridges or tunnels, and everything in between, Vicat has a thorough offering of ready-mixed concretes that meets every imperative relating to environmental, quality, and safety concerns and that will meet the specific needs of any project.





Whether natural or recycled, aggregate is a raw material for sustainable construction. It is vital for making concrete and road pavements.



In some countries Vicat also has complementary businesses that generate value-added for its customers. These include precast concrete products in Switzerland, transport in France,

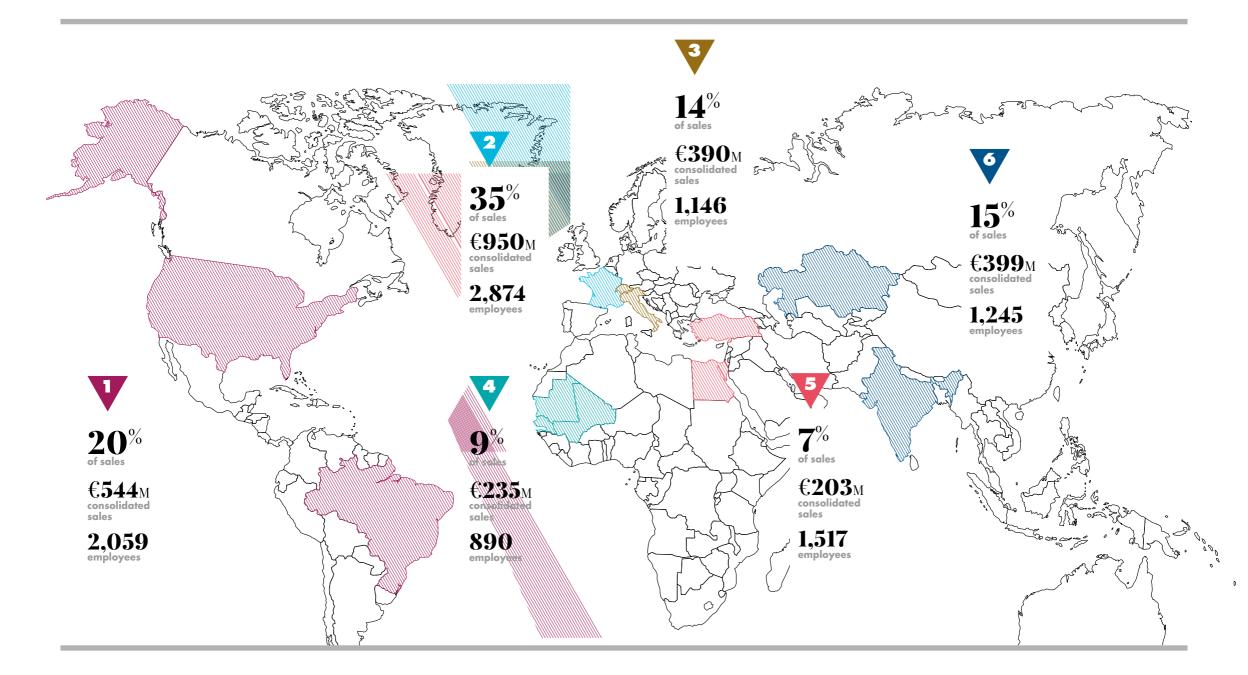
and the manufacture of bags in France and India.





6 zones, 12 countries

VICAT THROUGHOUT THE WORLD



1 AMERICAS United States, Brazil

- > 3 cement plants
- > 53 concrete batching plants
- > 2 aggregate quarries

2 FRANCE

- > 5 cement plants
- > 3 grinding plants
- > 146 concrete batching plants
- > 40 aggregate quarries

3 EUROPE (EXCLUDING FRANCE)

- (EXCLUDING FRANCE Switzerland, Italy
- > 1 cement plant
- > 1 grinding plant
- > 19 concrete batching plants
- > 20 aggregate quarries

4 WEST AFRICA Senegal, Mali, Mauritania

- > 1 cement plant
- > 1 grinding plant
- > 1 concrete batching plant
- > 2 aggregate quarries

5 MEDITERRANEAN Turkey, Egypt

- > 3 cement plants
- > 37 concrete batching plants
- > 7 aggregate quarries

6 ASIA Kazakhstan, India

- > 3 cement plants
- > 1 aggregate quarry



NEW DECK FOR BRIDGE IN THOUARÉ SUR LOIRE

Weight and renovation time divided by two by using Vicat's SMART^{UF} ultra-high-performance fiber-reinforced concrete (UHPFRC).

3D PRINTING WITH **CONCRETE**

Creabeton Matériaux is developing an innovative 3D printing technique for making concrete components.



France





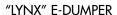


Q-FLASH CONCRETE MATERIAL FOR 'STEALTH' PROJECTS

A task force of the $25^{\rm th}$ Regiment of Air Force Engineers (RAFE) built a pavement with Vicat rapid-setting concrete (just 2 hours) based on PROMPT^{UP} and ALPENAT^{UP} cements.



Switzerland



The world's largest electric vehicle, a quarry truck (Vigier).



Find us

on social media and our website

www.vicat.com











HEADQUARTERS

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French-registered company with share capital of €179,600,000 RCS Nanterre 057 505 539 SIREN 057 505 539